

## Final Report

**Student Name:**

**Principal Name:**

**Firm/Organization:**

### Purpose

The purpose of this report is to confirm that the Student has demonstrated the knowledge, skills, and professional behaviours required for entry to practice in Newfoundland and Labrador, as set out in the Competency Framework. This report assists the Principal and the Law Society in determining whether the Student is prepared for call and capable of practising law ethically, competently, and in the public interest. Where any competencies have not yet been fully demonstrated, the report also ensures that a clear plan is in place to address outstanding areas during the final weeks of the articling term.

### Instructions

The Final Report must be submitted to the Law Society **no earlier than the Friday of the 48<sup>th</sup> week of the Articling Term and no later than the Friday of the 49<sup>th</sup> week**. When completing this report, the Principal and Student should refer to the Competency Framework for Entry to Practice, which elaborates on each competency domain and sets out the individual skills that underpin competent practice. As noted in the Competency Framework, it is expected that competencies will be developed through a combination of the Student's legal education, experiential learning during their articles, and participation in the Law Society's Bar Admission Course. Accordingly, reporting should reflect the Student's experience across this full range of learning and training, and not be limited solely to experience gained during the articling placement.

For each competency domain listed below, rank the amount of experience received by the Student using the following scale:

**1 (None):** No meaningful exposure or experience to date in this competency domain.

**2 (Minimal):** Limited exposure or experience. The Student has a basic awareness of the competency but has had few opportunities to apply it in practice. Additional experience and instruction are required.

**3 (Adequate):** Sufficient exposure and experience to meet the baseline expectation for entry-level competence. The Student demonstrates an ability to apply the competency appropriately in practice, with guidance as needed.

**4 (Substantial):** Significant and repeated experience in this competency domain. The Student applies the competency confidently and consistently across a range of situations, with minimal supervision.

**5 (Extensive):** Broad and in-depth experience demonstrating a high level of proficiency. The Student applies the competency independently in complex or varied situations and may assist or mentor others.

### Feedback on Competencies

#### **Competency Domain 1: Ethics and Professional Responsibility**

This competency domain addresses the Student's ability to understand and uphold the ethical and professional obligations required of a practising lawyer. It includes awareness of the Code of Professional Conduct, sound judgment when navigating ethical issues, professionalism in all interactions, and a commitment to ongoing learning and development. Students should demonstrate reliability, integrity, and accountability as they manage client relationships, handle confidential information, and participate in the broader administration of justice.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 2: Communication**

This competency domain addresses the Student's ability to communicate clearly, effectively, and professionally in all aspects of legal practice. It encompasses oral and written communication, the use of plain language, and the capacity to tailor messages to different audiences and contexts. It includes the ability to listen attentively, ask appropriate questions, convey legal concepts in understandable terms, and manage communications in both in-person and virtual environments. Effective communication also requires timely responses, professional tone, and the ability to handle sensitive or difficult information with empathy and clarity.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 3: Managing Professional Relationships**

This competency domain focuses on the Student's ability to build, maintain, and manage effective professional relationships with clients, colleagues, and other stakeholders. It includes understanding how a lawyer-client relationship is properly formed, establishing clear boundaries, and managing expectations throughout the retainer. Students should demonstrate professionalism, trustworthiness, and courtesy in all interactions, while also recognizing and responding appropriately to conflicts, dissatisfaction, or changing circumstances. This domain also requires the ability to work respectfully and effectively in diverse environments, including an awareness of cultural, social, and individual differences, and an understanding of how systemic factors can affect client experiences and legal outcomes.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

#### **Competency Domain 4: Truth And Reconciliation**

This competency domain addresses the Student's understanding of the historical and contemporary experiences of Indigenous Peoples and the role of lawyers in advancing reconciliation. It includes awareness of the impacts of colonialism, systemic racism, and intergenerational trauma, as well as an understanding of Indigenous legal orders and their place within Canada's legal landscape. Students should demonstrate cultural humility, recognize the importance of engaging respectfully with Indigenous clients and communities, and integrate reconciliation principles into their approach to legal practice. This domain reflects the broader professional responsibility to support equitable, culturally informed, and respectful legal processes.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 5: Critical Thinking and Legal Analysis**

This competency domain focuses on the Student's ability to think critically, gather and assess relevant information, and apply sound legal reasoning to a client's circumstances. It includes determining what information is required, conducting effective legal research using appropriate tools, and evaluating the validity and relevance of legal authorities. Students should be able to interpret statutes, case law, and procedural rules, draw logical conclusions, and develop strategic, practical recommendations. This domain reflects the analytical foundation of legal practice, requiring curiosity, disciplined thinking, and the ability to adapt analysis as new information emerges.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 6: Advice And Advocacy**

This competency domain addresses the Student's ability to understand client goals, provide accurate and practical legal advice, and advocate effectively for client interests. It includes identifying client needs, setting realistic expectations, and tailoring advice to the client's circumstances. Students are expected to apply their legal analysis to develop strategies, communicate options and risks, and ensure clients understand the recommendations provided. Advocacy skills include presenting persuasive arguments, selecting appropriate advocacy techniques, and advancing a client's position ethically and effectively in negotiations, hearings, or other legal processes.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 7: Litigation And Transactional Skills**

This competency domain encompasses the practical skills required to advance client matters through both litigation and transactional processes. It includes the ability to negotiate, draft legal documents, prepare witnesses, manage disclosure obligations, and conduct hearings or appearances before courts, tribunals, and alternative dispute resolution forums. Students should also be able to carry out core transactional tasks, such as structuring corporate entities, reviewing and negotiating agreements, and completing transactions efficiently. Competence in this domain requires attention to detail, procedural knowledge, and the ability to apply legal principles in real-world contexts to advance and protect client interests.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 8: Practice Management**

This competency domain focuses on the Student's ability to manage the practical, administrative, and organizational aspects of legal practice. It includes effective workload and file management, the use of systems to track deadlines and maintain orderly, accurate client files, and an understanding of trust conditions, undertakings, and delegation. Students should demonstrate the ability to use legal technology responsibly, safeguard client information, and apply sound cybersecurity practices. This domain also encompasses foundational financial and business management competencies, including an understanding of billing practices and trust accounting obligations.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 9: Knowledge of the Law**

This competency domain reflects the Student's foundational understanding of the substantive and procedural areas of law that underpin legal practice in Newfoundland and Labrador. It includes knowledge of the structure and principles of the Canadian legal system, core legal doctrines across major practice areas, and the procedural rules governing civil, criminal, family, administrative, commercial, and real estate matters. Students should demonstrate an ability to apply this knowledge appropriately in context and to recognize when further research, consultation, or guidance is required.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Competency Domain 10: Fostering Well-Being**

This competency domain addresses the Student's ability to recognize and manage the personal and professional demands of legal practice while contributing to a healthy, respectful, and sustainable work environment. It includes developing habits that support mental, physical, and financial well-being, seeking mentorship and support when needed, and maintaining self-awareness about stressors and limits. It also encompasses the Student's role in helping foster a positive workplace culture through professionalism, mentorship, collegiality, and participation in initiatives that support the broader legal community, including access to justice and community service efforts.

Ranking:

Describe the Student's experience to date supporting this ranking:

If ranking is 1 or 2, describe how additional experience will be obtained prior to the end of the articling term:

### **Routine Tasks**

As noted in the Education Plan, routine tasks (e.g., filing, photocopying, deliveries, reception, data entry) should not comprise more than 10 percent of the Student's workload.

Please select one:

- The Student's routine tasks did not exceed 10 percent of their workload.
- The Student's routine tasks exceeded 10 percent of their workload (by selecting this option, the Principal acknowledges that steps will be taken to ensure the overall time spent on routine tasks over the articling term does not exceed 10 percent).

If routine tasks exceeded 10 percent, please provide a general explanation and brief description of the nature of the tasks:

### **Supervision And Mentorship**

How often did the Principal and the Student meet to discuss the Student's progress and what was the primary method of providing feedback (e.g. in person, email, videoconference, phone, etc.)?

How often did the Student and their mentor meet to discuss the Student's progress and what was the primary method of providing feedback (e.g. in person, email, videoconference, phone, etc.)? If the Student did not have a mentor, write "N/A" below.

### External Rotations

If external rotations took place, **other than those described in the Mid Term Report**, provide the firm(s) / organization(s), dates of external rotation(s), primary supervising lawyer(s), and competencies covered during rotation(s):

**Completion of Articling Term**

Are there any concerns that the Student may not be able to complete the required 52-week Articling Term at least 10 days prior to the scheduled Call to the Bar ceremony, as required by Rule 6.14(2)?

- No
- Yes (describe the anticipated issue and any steps being taken)

**Certification and Mutual Confirmation**

We certify that the information contained in this Final Report is accurate to the best of our knowledge. We also confirm that we have met to review and discuss the contents of this report, including the Student’s progress, identified strengths, areas for development, and plans for the remainder of the articling term.

**Electronic Signature**

This document may be executed by an electronic signature, which may include a person’s digital signature or a person’s typed name in the space provided below, and such signature shall have the same effect as a handwritten signature. If the signature is a typed name, the document should be delivered from an email account associated with the person signing in this fashion. If more than one person signs by typing their name, the document should be signed in counterparts and delivered from email addresses associated with each party signing in such fashion.

**Principal**

**Student**

\_\_\_\_\_  
Name

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Name

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Date

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Date